

Policy Analysis/Problem Solving Approaches

SOURCES	STEPS									
	Problem Definition	Fact Finding	Explore Alternatives	Analyze the Information	Project the Results	Evaluate Options	Decision	Report	Implement	Evaluate Results
<u>Bardach</u>	Define the problem	Assemble some evidence	Construct the alternatives	Select the criteria	Project the outcomes	Confront the tradeoffs	Decide	Tell the story		
<u>Fogler/LeBlanc</u>	Define the problem		Generate Solutions			Decide the course of action			Implement the solution	Evaluate the Solution
<u>Six Steps (Internet)</u>	Identify the problem	Assess available resources/ options			Set objectives	Plan development			Implement the plan	Evaluate the results
<u>Basadur/Simplex</u>	Problem finding	Fact finding	Problem defining	Idea finding	Evaluate and select	Action planning	Gain acceptance	Taking action		
<u>State Training Center</u>	Identify the question	Select methods to generate data	Select systematic process to analyze data	Apply analytic process			Arrive at conclusion	Report data, methods, & conclusions		
<u>Behn and Vaupel</u>	Think		Decompose	Simplify		Specify	Rethink			
<u>Weimer & Vining</u>	Understand the problem	Gather Information	Specify Policy Alternatives	Choose Evaluation Criteria	Evaluate Possible impacts of alternatives	Value Alternatives in terms of Criteria	Recommend Action	Communicate Analysis		
<u>Kepner & Tregoe:</u>										
<u>Problem Analysis</u>	Explain a Deviation	Deviation Statement; Should vs. Actual		Specify is vs. is not	Develop Possible Causes	Test for Probable Cause	Verify; Logic & Reality			

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	Problem Definition	Fact Finding	Explore Alternatives	Analyze the Information	Project the Results	Evaluate Options	Decision	Report	Implement	Evaluate Results
Potential Problem Analysis	Ensure success of activity	Action plan statement	Anticipate problems	Anticipate likely causes	Probability	Seriousness	Select action	Provide for Information		
Decision Analysis	Choose a course of Action	Decision Statement; Purpose-Level	Establish Objectives	Classify Objectives	Generate Alternatives	Compile Musts, Wants, Adverse Consequences	Choose			
<u>Uris</u>	Analyze & Identify the Situation		Develop Alternatives	Compare Alternatives	Rate the Risk		Select the Best Alternative			
<u>Stokey & Zeckhaus</u>	Establish the Context		Lay out Alternatives		Predict the Consequences	Value the Outcomes	Make a Choice			
<u>Philp</u>	Clarify the Objective	Consider the Factors Which Will Influence Your Choice of Action	Generate Options	Compare Actions and Make the Choice			Present the Recommendation	Plan for Implementation		
<u>Majchrzak</u>	Prepare		Conceptualize	Technical analysis		Recommendation analysis		Communicate		
<u>Hatry</u>	Define the Problem	Identify Clients	Identify objectives, criteria, alternative		Estimate costs of each alternative	Determine effectiveness of alternatives		Present findings		
<u>Malkani</u>	Define the Problem	Literature review; refine definition, collect data		Analyze data		Develop findings	Read conclusions	Report		